



KINGDOM OF TONGA

**TONGA STRATEGIC DEVELOPMENT
FRAMEWORK (TSDF)**

2011 - 2014

**Ministry of Finance and National Planning
2011**

ACKNOWLEDGEMENT

The Government of Tonga acknowledges the financial and technical assistance from the Government of Australia and AusAID towards TSDF.

Comments to Ifaletau@finance.gov.to

Strategy 34: Ensuring prudent budget based on available revenue and sustainable debt level, delivered through sound public financial management and quality government financial reporting

Strategy 35: Improving fiscal and monetary policy coordination

Strategy 36: Undertaking a review of the tax potential of the economy

Strategy 37: Implementing tax reform and modernization programmes to enhance revenue services and taxpayer's compliance

C. Ensuring Public Enterprises are sustainable and accountable, and where appropriate moved into the private sector

Lead Ministry: MPE, MLCI

Strategy 38: Improving profitability, accountability, and return on equity of public enterprises

Strategy 39: Continuing to implement public enterprise reform

Strategy 40: Privatising public enterprises where appropriate

D. Ensuring a more coordinated whole of government approach in Tonga's partnership with development partners

Lead Ministry: MOFNP, MECC, MFA, TDS

Relevant Sector Plan: MDG 8

Strategy 41: Maintaining good relations with development partners, for mutual partnership, aid effectiveness and donor harmonization

Strategy 42: Remaining a reliable and responsible member of the international community supporting the development of the Pacific region

**TONGA STRATEGIC DEVELOPMENT
FRAMEWORK (TSDF)
2011—2014**

The TSDF Vision expresses the aspirations of the Tongan people and guides the ultimate aims of all the development efforts that will be undertaken during the Framework period.

National Development Vision

“To develop and promote a just, equitable and progressive society in which the people of Tonga enjoy good health, peace, harmony and prosperity, in meeting their aspirations in life”

The government's Vision will be achieved by delivering the following outcome objectives.

Outcome Objective 1: Strong inclusive communities, by engaging districts/villages/communities in meeting their prioritized service needs and ensuring the prioritized and equitable distribution of development benefits

Lead Ministry: LA, PMO, MOFNP, MOH, MEWAC, MOTEYS, MAFFF, MOP, Ministry of Tourism, MLCI, MECC

Relevant Sector Plan: MDGI, MDG 3 and MDG 7

Strategy 1: Better formulation and implementation of outer island and rural development programmes through local communities

Strategy 2: Improving gender equality by implementing the government's gender development policy

Strategy 3: Increasing institutional care and support services for the elderly and other vulnerable groups, including investigation of the potential private sector role

Strategy 4: Instilling discipline, basic life skills and good values in the youth, in particular addressing the needs of those who are unemployed, by promoting youth development programmes, including community economic development and the consideration of a National Youth Service

Outcome Objective 2: Dynamic public and private sector partnership as the engine of growth, by promoting better collaboration between government and business, appropriate incentives, and streamlining of rules and regulations.

Lead Ministry: MLCI, MAFFF, Ministry of Tourism, MOTEYS, MOR

Strategy 5: Creating the enabling environment for private sector to flourish:

- i. Maintaining macroeconomic stability
- ii. Promoting financial sector development
- iii. Investing in a healthy, well-educated, and skilled workforce
- iv. Directing development training to increase the value-added of business
- v. Establishing an appropriate level of business supervision
- vi. Involving the private sector more closely in policy formulation and implementation
- vii. Fostering technological development
- viii. Promoting regional and international trade

Strategy 6: Improving output of the productive sectors

- i. Tourism
- ii. Agriculture, Forestry and Fisheries
- iii. Seabed Minerals
- iv. Remittances and Seasonal Labour

ENABLING THEMES

The delivery of Tonga's Outcome Objectives will be facilitated through:

A. Continuing progress to a more efficient and effective government by focussing on its core functions; improving coordination, service delivery and optimising use of resources

Lead Ministry: PMO, CLD, PSC, MOFNP, MPE, plus all other Ministries

Strategy 28: Decentralisation of appropriate activities to appropriate level of administration

Strategy 29: Ensuring a conducive enabling environment through legal and regulatory reform

Strategy 30: Continuing to implement public sector management reforms

Strategy 31: Prioritizing expenditure in line with national development objectives

Strategy 32: Transferring a range of functions to the private sector

Strategy 33: Utilizing Information and Communication Technology (ICT) to improve accountability and transparency

B. Improving the macro-economic environment and fiscal management, including effective revenue services to ensure a level playing field and that services to the people can be appropriately funded

Lead Ministry: MOFNP, MOR, MLCI, (with NRBT)

Strategy 21: Valuing Tonga's cultural traditions within an evolving culture

Strategy 22: Ensuring sustainable use of the environment, by enforcing Environmental Impact Assessments (EIAs) and strengthen national capability for environmental management to create incentives for limiting the use of resources and production of waste.

Strategy 23: Implementing the JNAP-CCADRM to reduce vulnerability & risks; and to enhance resilience to the impacts of climate change & natural hazards.

Outcome Objectives 8: Better Governance, by adopting the qualities of good governance, accountability, transparency, anti-corruption, security and rule of law

Lead Ministry: CLD, PMO, TDS, MOP Audit, TFS, MOJ, Commission of Public Relations, MLCI

Strategy 24: Implementing the Constitutional and Political Reforms

Strategy 25: Strengthening anti-corruption and the application of Rule of Law

Outcome Objectives 9: Safe, secure and stable society, by maintaining law and order

Lead Ministry: MOJ, MOP, Prisons Department

Strategy 26: Maintaining law and order and national security for the protection of the people and their property

Strategy 27: Strengthening the operation of the judiciary

Outcome Objective 3: Appropriate, well planned and maintained infrastructure that improves the everyday lives of the people and lowers the cost of business, by the adequate funding and implementation of the National Infrastructure Investment Plan

Lead Ministry: MOT, MOW, Ministry of Tourism, MICs, MOH, MLSNR, MPE, MECC, MLCI

Relevant Sector Plans: National Infrastructure Investment Plan (NIIP), MDG 1 and MDG 7

Strategy 7: Ensuring safe and reliable transport infrastructure (roads, ports, airports), with the necessary institutional arrangements in place to manage and fund effective development and maintenance of these facilities throughout the Kingdom

Strategy 8: Increasing competition, with responsible supervision, to increase the quality of air and sea transport services both domestically and between the Kingdom and overseas

Strategy 9: Strengthening regulatory compliance and safety oversight of transport sector to ensure compliance with international safety standards

Strategy 10: Improving the performance of the information and communications sector, with quality service delivery, free and fair availability of information, geographical coverage, service affordability and access to new service applications

Strategy 11: Maintaining and where possible expanding the provision of reliable and cost efficient, power supplies, using traditional and renewable options, to all communities

Strategy 12: Improving, and where possible expanding the safe collection, disposal and recycling of solid and liquid waste to protect people's health and the environment

Strategy 13: Maintaining and expanding access to safe water and sanitation for all communities

Strategy 14: Taking a sector wide approach to the provision and maintenance of infrastructure, seeking alternative options for provision and cost recovery, and implement the proposed priority projects outlined in the NIIP (including: energy, telecoms, water, solid waste, roads, ports, airports)

Outcome Objective 4: Sound education standards, by emphasizing quality universal basic education

Lead Ministry: MEWAC

Relevant Sector Plans: Education Strategy Sector, MDG 2

Strategy 15: Continuing to focus on government provision of primary education, working in partnership with the churches and other groups for the provision of secondary education.

Strategy 16: Supporting and improving universal basic education through the implementation of the education sector strategy

Outcome Objective 5: Appropriately skilled workforce to meet the available opportunities in Tonga and overseas, by delivering of improve Technical and Vocational Education & Training

Lead Ministry: MOTEYS (TVET), MEWAC (TIHE), MOH (nursing school), TDS, MOP (training), TFS, Prison Department

Relevant Sector Plan: MDG 1

Strategy 17: Promoting skill development through appropriate development of domestic training institutions, and mobilization of external training opportunities

Strategy 18: Improving the focus of education and training on increased productivity of the work force to increase production, exports and overseas employment of Tongans

Outcome Objective 6: Improved health of the people, by promoting healthy lifestyle choices with particular focus on addressing non-communicable diseases, and providing quality, effective and sustainable health services

Lead Ministry: MOH, MOTEYS

Relevant Sector Plans: Health Sector Plan, National Strategy for NCDs, MDG 4, MDG 5, MDG 6

Strategy 19: Maintaining and improving the network of health services delivered through the national referral hospital at Vaiola, supported by a network of regional hospitals and community clinics, to deliver effective curative and preventative health care

Strategy 20: Improving efficiency and effectiveness of preventative health care programmes that encourage healthy lifestyles, including consumption of appropriate foods and increased exercise, so as to decrease the incidence of non-communicable diseases

Outcome Objective 7: Cultural awareness, environmental sustainability, disaster risk management and climate change adaptation, integrated into all planning and implementation of programmes, by establishing and adhering to appropriate procedures and consultation mechanisms

Lead Ministry: MECC, MOW, TDS, MOP, TFS, MLSNR, MOT, Ministry of Tourism

Relevant Sector Plans: Joint National Action Plan on Climate Change and Disaster Risk Management (JNAP-CCADRM), MDG 7